The WHO Safe Surgery Saves Lives Checklist - Just do it!

Australian Health Insurance Association Conference

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WHO 2nd Global Patient Safety Challenge Safe Surgery Saves Lives

Working parties:

- Surgical site infection prevention
- Safe anaesthesia
- Safe surgical teams
- Measurement of surgical outcomes routine surveillance

Safe Surgery as a public health issue

- 234 million major operations / year
- 30% of world population receive 75% of services
- 63 million trauma
- 10 million pregnancy related complications
- 32 million cancer

Permanent disability & death rates in industrialised countries 0.4 – 0.8% but 5 – 10% in developing countries – over 1 million deaths / year

Mortality from general anaesthesia 1 in 150 in Sub-Saharan Africa

Half of all adverse events related to surgical care

Surgical Vital Statistics

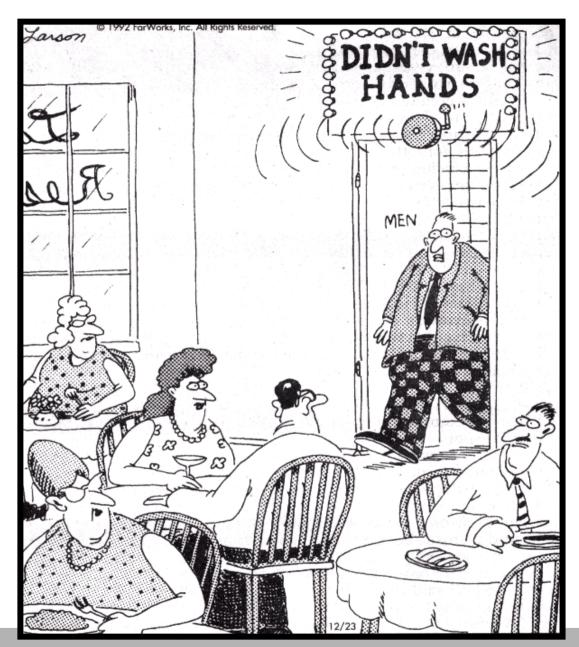
WHO member states to collect:

- Number of Operating Rooms
- Number of operations in Operating Rooms
- Number of trauma surgeons and anaesthetic professionals
- Number of deaths on day of surgery
- Number of in hospital deaths

Can then calculate day of surgery and in hospital mortality rates

Checklists used for verification

- Enhances communication
- Facilitates teamwork
- Draws the team together
- Facilitates post-op communication- handover made safer
- Empowers all members of the team
- Reduces errors
- Increases best practice adherence
- Improves recall performance
- Are safety checks and reminders





Checklists in surgery

- Counting of instruments, swabs, sponges (nursing)
- Individual and informal by surgical and anaesthetic teams
- Most common widely accepted tool is "Wrong Site, Wrong Patient, Wrong Procedure" prevention using a process involving "Time Out" and surgical site marking

The Checklist

- Produced to help operating room teams reduce patient harm
- 3 principles:
- Simplicity
- Wide applicability
- Measurability
- Process literature review, consensus among experts, wide consultation, piloting and evaluation

WHO's 10 Objectives for Safe Surgery

- 1. The team will operate on the correct patient at the correct site.
- The team will use methods known to prevent harm from administration of anaesthetics, while protecting the patient from pain.
- 3. The team will recognize and effectively prepare for lifethreatening loss of airway or respiratory function.
- The team will recognize and effectively prepare for risk of high blood loss.
- 5. The team will avoid inducing an allergic or adverse drug reaction for which the patient is known to be at significant risk.

WHO's 10 Objectives for Safe Surgery

- 6. The team will consistently use methods known to minimize the risk for surgical site infection.
- The team will prevent inadvertent retention of instruments or sponges in surgical wounds.
- 8. The team will secure and accurately identify all surgical specimens.
- 9. The team will effectively communicate and exchange critical information for the safe conduct of the operation.
- Hospitals and public health systems will establish routine surveillance of surgical capacity, volume and results.

What is this tool that addresses the 10 objectives?



THIS CHECKLIST IS NOT INTENDED TO BE COMPREHENSIVE. ADDITIONS AND MODIFICATIONS TO FIT LOCAL PRACTICE ARE ENCOURAGED.



SIGN IN		
	PATIENT HAS CONFIRMED IDENTITY SITE PROCEDURE CONSENT	
	SITE MARKED/NOT APPLICABLE	
	ANAESTHESIA SAFETY CHECK COMPLETED	
	PULSE OXIMETER ON PATIENT AND FUNCTIONING	
	DOES PATIENT HAVE A:	
	KNOWN ALLERGY? NO YES	
	DIFFICULT AIRWAY/ASPIRATION RISK? NO YES, AND EQUIPMENT/ASSISTANCE AVAILABLE	
	RISK OF >500ML BLOOD LOSS (7ML/KG IN CHILDREN)? NO YES, AND ADEQUATE INTRAVENOUS ACCESS AND FLUIDS PLANNED	





TIME OUT		
	CONFIRM ALL TEAM MEMBERS HAVE INTRODUCED THEMSELVES BY NAME AND ROLE	
	SURGEON, ANAESTHESIA PROFESSIONAL AND NURSE VERBALLY CONFIRM • PATIENT • SITE • PROCEDURE	
	ANTICIPATED CRITICAL EVENTS	
	SURGEON REVIEWS: WHAT ARE THE CRITICAL OR UNEXPECTED STEPS, OPERATIVE DURATION, ANTICIPATED BLOOD LOSS?	
	ANAESTHESIA TEAM REVIEWS: ARE THERE ANY PATIENT-SPECIFIC CONCERNS?	
	NURSING TEAM REVIEWS: HAS STERILITY (INCLUDING INDICATOR RESULTS) BEEN CONFIRMED? ARE THERE EQUIPMENT ISSUES OR ANY CONCERNS?	
	HAS ANTIBIOTIC PROPHYLAXIS BEEN GIVEN WITHIN THE LAST 60 MINUTES? YES NOT APPLICABLE	
	IS ESSENTIAL IMAGING DISPLAYED? YES NOT APPLICABLE	



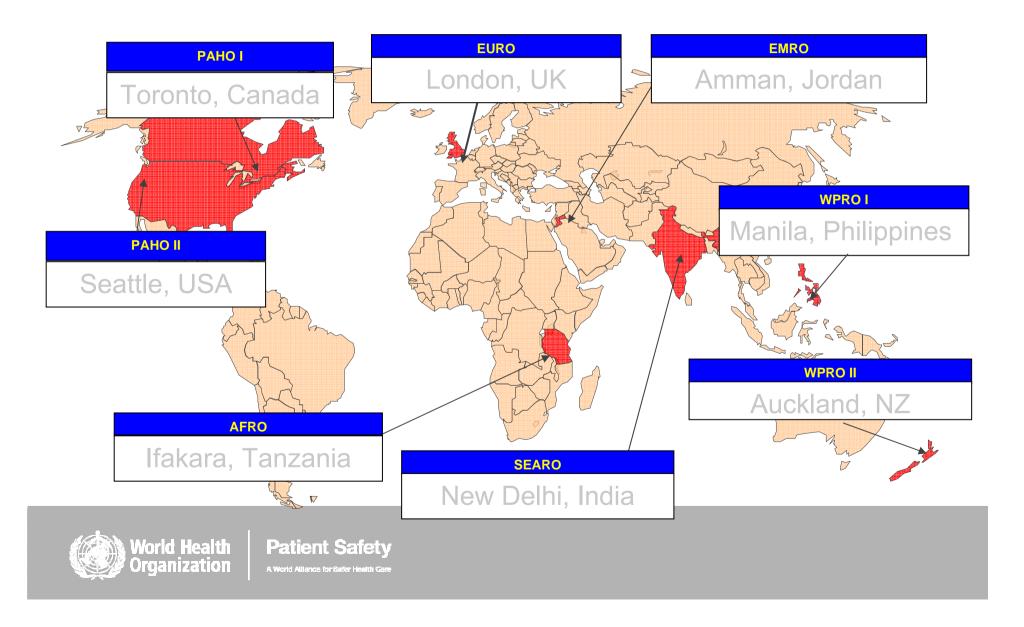


SIGN OUT NURSE VERBALLY CONFIRMS WITH THE TEAM: THE NAME OF THE PROCEDURE RECORDED THAT INSTRUMENT, SPONGE AND NEEDLE **COUNTS ARE CORRECT (OR NOT** APPLICABLE) HOW THE SPECIMEN IS LABELLED (INCLUDING PATIENT NAME) WHETHER THERE ARE ANY EQUIPMENT **PROBLEMS TO BE ADDRESSED** SURGEON, ANAESTHESIA PROFESSIONAL AND NURSE REVIEW THE KEY CONCERNS FOR RECOVERY AND MANAGEMENT **OF THIS PATIENT**



The Checklist was piloted in 8 cities...





...and was found to reduce the rate of postoperative complications and death by more than one-third!

Haynes et al. A Surgical Safety Checklist to Reduce Morbidity and Mortality in a Global Population. New England Journal of Medicine 360:491-9. (2009)

Results – All Sites

	Baseline	Checklist	P value
Cases	3733	3955	-
Death	1.5%	0.8%	0.003
Any Complication	11.0%	7.0%	<0.001
SSI	6.2%	3.4%	<0.001
Unplanned re-operation	2.4%	1.8%	0.047

Haynes et al. A Surgical Safety Checklist to Reduce Morbidity and Mortality in a Global Population. New England Journal of Medicine 360:491-9. (2009)

Change in Death and Complications by Income Classification

	Change in Complications	Change in Death
High Income	10.3% -> 7.1%*	0.9% -> 0.6%
Low and Middle Income	11.7% -> 6.8%*	2.1% -> 1.0% p<0.05

Haynes et al. A Surgical Safety Checklist to Reduce Morbidity and Mortality in a Global Population. New England Journal of Medicine 360:491-9. (2009)

- Correct patient, operation and operative site
 - There are between 1500 and 2500 wrong site surgery incidents every year in the United States.¹
 - NSW 2007

10 wrong patient / site / procedure in OR

61 imaging & nuclear medicine,

2 radiotherapy

13 in wards

¹ Seiden, Archives of Surgery, 2006.

² Incident Mgt in NSW Hospitals 2008

- Safe Anaesthesia and Resuscitation
- An analysis of 1256 incidents involving general anaesthesia in Australia showed that pulse oximetry on its own would have detected 82% of them.¹

Webb, Anaesthesia and Intensive Care, 1993.

- Minimizing risk of infection
 - Giving antibiotics within one hour before incision can cut the risk of surgical site infection by 50%^{1, 2}
 - In the eight evaluation sites, failure to give antibiotics on time occurred in almost one half of surgical patients who would otherwise benefit from timely administration

¹ Bratzler, The American Journal of Surgery, 2005.

² Classen, New England Journal of Medicine, 1992.

Effective Teamwork

- Communication is a root cause of nearly 70% of the events reported to the Joint Commission from 1995-2005.¹
- A preoperative team briefing was associated with enhanced prophylactic antibiotic choice and timing, and appropriate maintenance of intra-operative temperature and glycemia.^{2, 3}

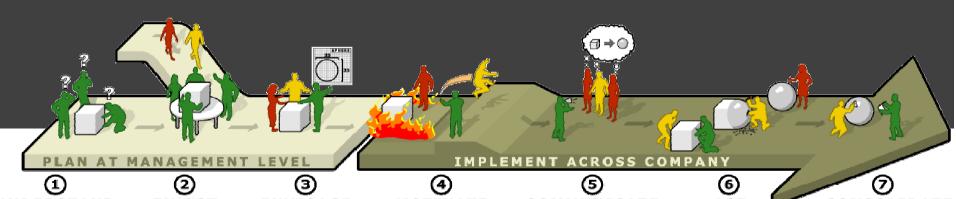
¹ Joint Commission, Sentinel Event Statistics, 2006.

² Makary, Joint Commission Journal on Quality and Patient Safety, 2006.

³ Altpeter, Journal of the American College of Surgeons, 2007.

Implementation of checklist

The 7-step Kotter model of change management



UNDERSTAND Understand the need for change. ENLIST Enlist a core change team.

ENVISAGE Develop vision and strategy. MOTIVATE Create a sense of urgency. COMMUNICATE Communicate the vision. ACT Take action.

CONSOLIDATE Consolidate gains.

Implementation of the surgical checklist University Health Network (Ontario)

M&M rounds Complications Sepsis Delays 3-15% comp'n rate Avoidable deaths

Engage in WHO Experimental design Plan implementation

Division head meetings Email reminders, encouragement Team charter* Report "nice catches" Any concerns?

Report on success Scientific evidence Congratulate Party Further modify

Establish:



UNDERSTAND Understand the need for change.

ENLIST

Enlist a core change team.

ENVISAGE Develop vision and strategy.

MOTIVATE Create a sense of urgency.

(5) COMMUNICATE Communicate

the vision.

ACROSS COMPANY

ACT Take action.

CONSOLIDATE Consolidate gains.

Surgeons **Anaesthetists** Nurses **CHAMPIONS** Avoid top/down CEO support* **Board support** WHO deadline Previous evidence Low cost possible high yield

Test Large, legible checklist Test week then go-live Repeated visits, reminders Answer questions Responsibility of ALL Electronic record of compliance Video demonstration "pilot" vs general implement'n

Implementation of the surgical checklist (UHN) The key points of the "toolkit"

- Prepare and educate all stakeholders
- Use evidence to engage OR staff
- Develop champions at every level
- Senior management endorsement (not decree!)
- Customize for your hospital (input from all)
- Implement after a brief 'practice run'- persist!!
- Monitor, record and publicize compliance
- Monitor and record 'nice catches', 'learnings'
- Celebrate and reward successes
- Public reporting

Survey of Attitudes to Checklist Use Among Clinicians at Study Sites (n=229)

The checklist was easy to use	78.6%
The checklist improved operating room safety	79.0%
The checklist took a long time to complete	18.3%
Communication was improved through use of the checklist	84.3%
The checklist helped prevent errors in the operating room	78.2%
If I were having an operation, I would want the checklist to be used	92.6%

The ideal setting for change



- Clear recognition of a problem
- A desire to correct the problem
- Intervention to mitigate the problem
- Evidence that the intervention is effective
- Intervention is cheap, doable, not disruptive, and has additional unexpected benefits
- Passionate leadership and teams that buy in









"The real problem isn't how to stop bad doctors from harming, even killing, their patients. It's how to prevent good doctors from doing so."

Gawande 1999 The New Yorker

WHO Guidelines for Safe Surgery

 Additional resources available online at www.who.int/safesurgery www.safesurg.org